



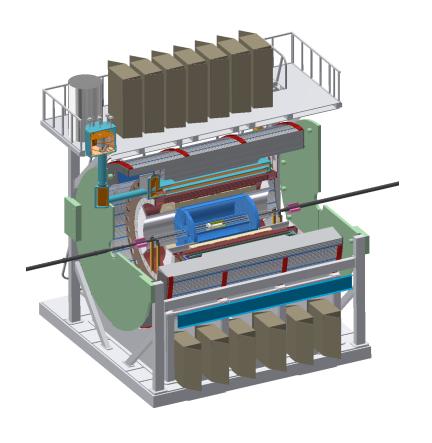
# WBS 1.5 Calorimeter Electronics Document Review

Eric J. Mannel 5-6 June 2017





# WBS 1.5: Calormeter Electronics



$\overline{ ext{WBS}}$	sPHENIX MIE Project Elements
1.1	Project Management
1.2	Time Projection Chamber
1.3	Electromagnetic Calorimeter
1.4	Hadron Calorimeter
1.5	Calorimeter Electronics
1.6	DAQ-Trigger
1.7	Minimum Bias Trigger Detector

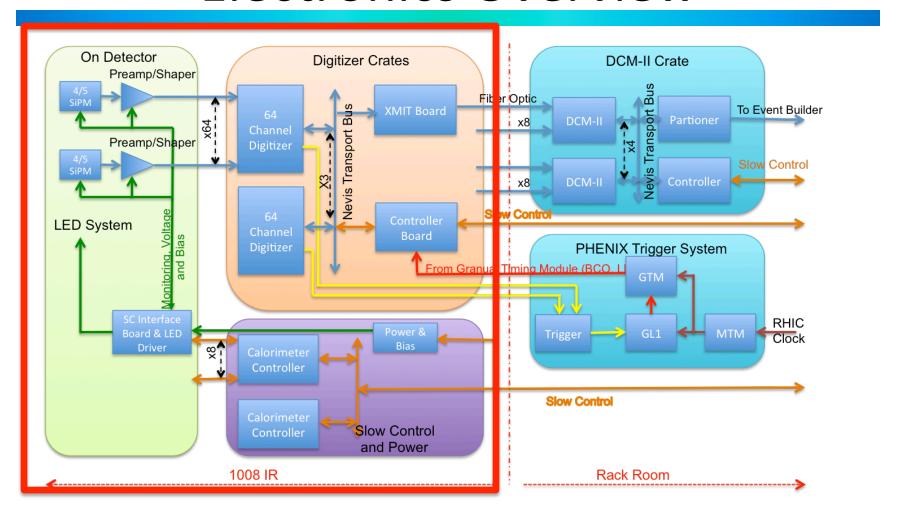
WBS	Infrastructure & Facility Upgrade
1.8	SC-Magnet
1.9	Infrastructure
1.10	Installation-Integration

WBS	Parallel Activities
1.11	Intermediate Silicon Strip Tracker
1.12	Monolithic Active Pixel Sensors





## **Electronics Overview**







# WBS 1.5 Scope

- WBS 1.5.1 Optical Sensors: Procure, test and sort all optical sensors (SiPMs) for the EMCal and HCal preproduction and production Detectors
- WBS 1.5.2 Front End Electronics: Procure components, assemble and Q/A all front end EMCal and HCal electronics, including on-detector cables and power systems for preproduction and production detectors.
- WBS 1.5.3: Calorimeter Digitizers: Procure components, assemble and Q/A digitizer system for the EMCal and HCal detectors including signal fibers and power systems for preproduction and production detectors.





## WBS 1.5 Deliverables

- WBS 1.5.1 Optical Sensors
  - 1800 SiPMs for preproduction prototype EMCal and HCal Detectors
  - 113K SiPMs tested and sorted for Production EMCal and HCal detectors
- WBS 1.5.2 Front End Electronics
  - 384 Channels preproduction EMCal channels
  - 96 Channels preproduction
     HCal channels

- 24576 Channels of EMCal production channels
- 3072 Channels of HCal production channels
- Slow controls, signal cables, power cables, power systems, and LED calibration system.
- WBS 1.5.3 Digitizer System
  - 27648 channels of digitzers meeting sPHENIX readout requirements
  - Timing interface to sPHENIX timing system
  - Power supplies





# WBS 1.5 Prototypes

- Most devices in advanced stage of development
- Cost estimates based on prototype designs
- Analog modules used as part of T-1044
- Low technical risk



Digitizer Module

Preamp Noise Measurement

#### 2x8 EMCal Preamp Module







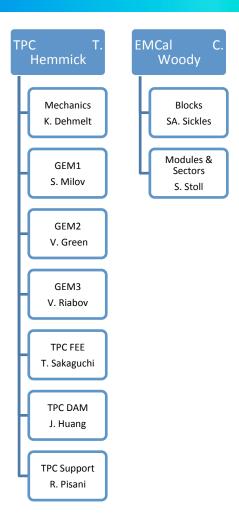
MinBias

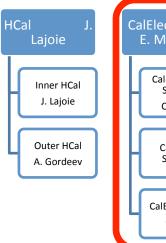
M. Chiu

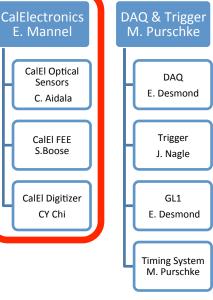
# **Organizational Chart**

Management

I. Sourikova











# WBS 1.5 Organization

WBS 1.5
Calorimeter Electronics
L2: E.J. Mannel (BNL)

WBS 1.5.1
Optical Sensors
L3: C. Aidala (UofM)
M. Skoby (UofM)

WBS 1.5.2 Front End Electronics L3: S. Boose (BNL) WBS 1.5.3
Digitizer System
L3: C-Y Chi (CU/Nevis)

#### Work Packages:

Optical Sensor
 Procurement

#### **Work Packages**

- EMCal Preproduction
- 2. EMCal Production
- 3. HCal Preproduction
- 4. HCal Production

#### Work Packages:

- Prototype Digitizers
- Production Digitizers



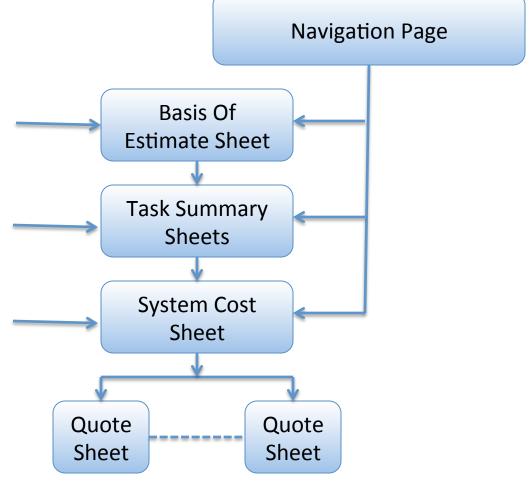


## **BoE Document Overview**

Defines the work package assumptions used, and package cost

Defines the tasks for the work package, estimates labor for each task, and cost for task

Defines the M&S costs for the system, adds contingency







#### WBS 1.5 BoE Example: Navigation Page

sPHENIX Detector
<b>Relativistic Heavy Ion Collider</b>
<b>BASIS of ESTIMATE (BoE)</b>

L2 Project NameL2 WBS NumberL3 Project Name (Control Account)L3 WBS NumberCalorimeter Electronics1.5Calorimeter Frontend Electronics1.5.2

Work Package Name	WBS Number	Basis of Estimate Link
EMCal Electronics: Preproduction Prototype	1.5.2.1	WBS1.5.2.1 Basis of Estimate
HCal Electronics: Preproduction Prototype	1.5.2.2	WBS1.5.2.2 Basis of Estimate
EMCal Electronics: Production	1.5.2.3	WBS1.5.2.3 Basis of Estimate
HCal Electronics: Production	1.5.2.4	WBS1.5.2.4 Basis of Estimate
EMCal Preproduction Prototype Tasks	1.5.2.1	WBS1.5.2.1 Tasks
EMCal Production Prototype Tasks	1.5.2.2	WBS1.5.2.2 Tasks
HCal Preproduction Prototype Tasks	1.5.2.3	WBS1.5.2.3 Tasks
HCal Production Prototype Tasks	1.5.2.4	WBS1.5.2.4 Tasks
WBS 1.5.2 System Costing	1.5.2	WBS1.5.2 System Costs

Control Account	Description
	This account is responsible for the design, layout, procurement of all components, assembly and Q/A testing of the front end electronics for the EMCal and HCal preproduction and production electronics.





# WBS 1.5 BoE Example: BoE Page 1

Identify what was used for estimating the cost and links to additional information

		sPHENIX Detector	Date of Est:	3/20/2017
		Relativistic Heavy Ion Collider	Prepared By:	E. J. Mannel
		BASIS of ESTIMATE (BoE)	DocNo. (refer Rev.	DocDB-66
Work Package Name:		WBS Number:		Control Account Number
EMCal Electronics: Preproduction Prototy	pe	1.5.2.1		
WBS Dictionary Definitio The work package covers the design, layout,		n and Q/A testing of the EMCal preproduction prototype electroncs. It will	deliver a total of 384	channels of EMCal frontend electornics.
X Budgetary Estimate by V X Engineering Estimate ba X Engineering Estimate ba X Expert Opinion	rial Cons lotation I /endor/F sed on Si sed on A	truction Database pased on Drawings/Sketches/Specifications abricator based on Sketches, Drawings, or other Written Corre imilar Items or Procedures nalysis	spondence	
Supporting Documents (i Task Summary Costing	includ	ing but not limited to):		





# WBS 1.5 BoE Example: BoE Page 2

Assumptions used, details of the basis of estimate, work package cost and work package cost + contingency

Assumptions Used in Do	eveloping Estimate					
The following assumptions were used in the were estimated on early R&D production of the production of						
Datalla aftica Data Fatio	nate (explanation of the	Work)				
This work package covers the preproduction	on design, layout, fabrication and Q/A tes	ting of the EMCal frontend				
This work package covers the preproduction designs. Procurement covers obtaining all installation.	on design, layout, fabrication and Q/A tes	ting of the EMCal frontend				
This work package covers the preproduction designs. Procurement covers obtaining al	on design, layout, fabrication and Q/A tes	ting of the EMCal frontend				
This work package covers the preproduction designs. Procurement covers obtaining al installation.	on design, layout, fabrication and Q/A tes	ting of the EMCal frontend	ng covers the cost o			
This work package covers the preproduction of the p	on design, layout, fabrication and Q/A tes I quotes, placing and tracking orders, and	ting of the EMCal frontend of receipt of orders. Q/A testi	cost +	f all test equipme		
This work package covers the preproductive signs. Procurement covers obtaining all installation.  Cost Summary  Task	on design, layout, fabrication and Q/A tes I quotes, placing and tracking orders, and The control of the contro	ting of the EMCal frontend I receipt of orders. Q/A testi	Cost +	f all test equipme		
This work package covers the preproductive signs. Procurement covers obtaining all installation.  Cost Summary  Task Parts Procurement	on design, layout, fabrication and Q/A tes I quotes, placing and tracking orders, and Cost Basis Catalogue/Quote/Eng Estimate	ting of the EMCal frontend of receipt of orders. Q/A testion of the control of th	Cost +	Contingency		





# WBS 1.5 BoE Example: BoE Page 3

Explain how the contingency was determined and the levels assumed

Contingency  M&S Contigency Rules Applied For Parts: M3 (20%)			I	-		ı	-	1	
For Assembly: M4 (30%)  Labor Contingency Rules Applied:  BNL Labor for design, layout, assembly ove	rsight, and testing o	versight: L3 (25%)							
Univeristy Students for testing: L3 (25%)									





# WBS 1.5 BoE Example: System Cost

WBS 1.5.2	2 System Costs							
Date: 5-N	1ar-2017							
Last Revis	sion Date: 25-Apr-2017							
	Module	Quantity	Cost	NRE	Total Cost	Total Cost + 10%	Contingency	Total Cost + Contigency
Preprodu	ction							
	SiPM Daughter Boards- Parts	384	3.95	500.00	2,017.67	2,219.44	0.20	2,663.33
	SiPM Daughter Boards- Assembly	384	8.00	500.00	3,572.00	3,929.20	0.30	5,107.96
	SiPM Daughter Boards- Total				5,589.67	6,148.64		7,771.29
	EMCal Preamp Boards- Parts	24	217.38	500.00	5,717.22	6,288.94	0.20	7,546.73
	EMCal Preamp Boards- Assembly	24	100.00	500.00	2,900.00	3,190.00	0.30	4,147.00
	EMCal Preamp Boards- Total				8,617.22	9,478.94		11,693.73
	EMCal Interface Boards- Parts	6	439.49	500.00	3,136.96	3,450.65	0.20	4,140.78
	EMCal Interface Boards- Assembly	6	100.00	500.00	1,100.00	1,210.00	0.30	1,573.00
	EMCal Interface Boards- Total				4,236.96	4,660.65		5,713.78
	EMCal Controller Boards- Parts	2	312.26	500.00	1,124.52	1,236.97	0.20	1,484.36
	EMCal Controller Boards- Assembly	2	100.00	500.00	700.00	770.00	0.30	1,001.00
	EMCal Controller Boards- Total				1,824.52	2,006.97		2,485.36
	EMCal Controller Crate	1	1,211.71		1,211.71	1,332.88	0.20	1,599.46
	EMCal Power Supplies				0.00	0.00	0.20	0.00
	EMCal Cables- Internal	1	280.00		280.00	308.00	0.20	369.60
	EMCal Cables- External	1	486.18		486.18	534.80	0.20	641.76
	Misc Total				1,977.89	2,175.68		2,610.81
	Total Part Cost				13,974.26	15,371.68		18,446.02
	Total Assembly Cost				8,272.00	9,099.20		11,828.96
	Total EMCal Front End Electronics Cost				22,246.26	24,470.88		30,274.98





# WBS 1.5 Example: Task Summary

ate: 28-Feb	onics: Preproduction Prototype																	
ast Revision																		
	Date: 25-Apr-2017																	+
VBS	Task	Task Description	Duration (d)	Scie	ntist	Fng	ineer	Desi	gner	Tech	nician	Tra	des	Stu	dent	Materials and Supplies	Risk	c Code
			Duration (u)	FTE	davs	FTE	days	FTE	davs	FTE	days	FTEs	davs	FTEs	davs	Supplies	Labor	Materia
.5.2.1.13	Safety and Design Review: EMCal Preproduction Electronics	This task covers the preperation and particiaption in a design and safety review for the EMCal preproduction electronics	10 days	0.25	10	0.25	10	0.25	5.00	112	uuys	1123	uuys	1123	uuys		L2	Materia
.5.2.1.14	Safety and Design Review Complete: EMCal Preproduction Electronics	Milestone	0 days															
.5.2.1.15	Review Safety and Design Review Report	Review the outcome of the Dsafety and Design review and address any concerns in the design.	10 days	0.25	10	0.25	10										L2	
.5.2.1.16	Procure Components for EMCal SiPM and Preamp Boards: Preproduction Prototype	This task covers the procurement of all components need for assembly of the EMCal SiPM Daughter board and Preamp board. Deliverables are assembly kits and documentation necessary for final assembly	30 days			0.20	10			0.25	15					8,508.38	L3	М3
.5.2.1.17	Procure Components for EMCal Interface Board: Preproduction Prototype	This task covers the procurement of all components need for assembly of the EMCal Interface board. Deliverables are assembly kits and documentation necessary for final assembly	30 days			0.20	10			0.25	15					3,450.65	L3	M3
.5.2.1.18	Procure Components for Calorimeter Controller Boards: Preproduction Prototype	This task covers the procurement of all components need for assembly of the EMCal/HCal Controller board. Deliverables are assembly kits and documentation necessary for final assembly	30 days			0.20	10			0.25	15					1,236.97	L3	M3
.5.2.1.19	Procure EMCal Signal and Power Cables, and Power Systems: Preprodcution Prototype	This task covers the procurement of all cables (signal, control, power and bias) and power systems needed for the EMCal prototype.	40 days			0.20	10			0.25	15					2,175.68	L3	М3
.5.2.1.20	Assemble and Test EMCal SiPM Daughter Boards and Preamp Boards: Preproduction Prototype	This task covers the assembly and testing of the EMCal SiPM daughter boards and Preamps required for the preproduction EMCal 1/2 sector . Deliverables are the SiPM Daughter boards and Preamps for 384 towers.	35 days			0.20	15			0.25	15					7,119.20	L3	M4
.5.2.1.21	Assemble and test EMCal Interface Boards: Preproduction Prototype	This task covers the assembly and testing of the EMCal Interface boards required for the preproduction EMCal 1/2 sector . Deliverables are the Interface boards for 384 towers.	30 days			0.20	15			0.25	15					1,210.00	L3	M4
.5.2.1.22	Assemble and test calorimeter controller boards: Preproduction Prototype	This task covers the assembly and testing of the EMCal Controller boards required for the preproduction EMCal 1/2 sector . Deliverables are the Controller boards for 384 towers	30 days			0.50	20			0.25	15					770.00	L3	M4
.5.2.1.23	Review and Write EMCal Electronics Design Change Specifications: Preproduction Prototype	This task cover the reviewing the EMCal Preproduction prototype electronics system testing and performance and write any design changes required for production electronics.	10 days	0.25	10	0.25	10										L3	
.5.2.1.24	EMCal Electronics Review Complete: Preproduction Protoype Total Cost:	Milestone	0 days	2.00	65.00		295.00				105.00		0.00	0.00	0.00	24,470.88		





#### WBS 1.5 BoE Example: Detailed Cost Estimate

- Detailed module estimates
- Based on BoMs
- Used for system costing
- Available in BoE documents

		AL-RANGE-F.DSN Revision: F				
st Rev	ision Date: 2	5-Apr-2017				
em	Quantity	Reference	Part	PCB Footprint	Unit Cost	Total
		C1	1uF	CC0805	0.108	
		C2,C3	10uF	CC0603	0.108	0.14
		C4,C7,C25,C28,C34	10nF	C0402	0.072	0.12
		C5,C6,C8,C11,C14,C18,C19,C20,C21,C23,C26,C27,C29,C33,C35,C37,C38,C40,C41	100nF	C0402	0.003	0.05
		C9,C13,C24,C30	1uF	C0402	0.003	0.05
		C10,C22,C32,C39	1nF	C0402	0.013	0.03
		C12	10pF	C0402	0.003	0.00
		C15,C31	47nF	C0402	0.003	0.00
		C16	180pF	C0402	0.003	0.00
1		C17			0.003	0.00
			100pF	C0402		0.00
1		C36	1pF	C0402	0.004	
1		HDR1	CON2	HDR2	0.044	0.04
1		J1	DF11-10DP-2DS		0.728	0.72
1		SI1,SI2,J2,SI3,SI4,SI5	DF3A-3P-2DS	DF3A-3P-2DS	0.080	0.48
1		L1	180nH	CC0603	0.034	0.03
1		Q1,Q2	BFR93AW	SOT323	0.107	0.21
1		Q3	NTS4409N	SOT323	0.099	0.09
1		RT1	KS103J2	HDR2/2MM	2.390	2.39
1		R1	100R	C0402	0.001	0.00
2		R2,R12,R22	10R	C0402	0.001	0.00
2		R3,R21,R25	1.02K	C0402	0.001	0.00
2		R4,R11,R13,R16	49R9	C0402	0.001	0.00
2		R5,R19	5.9K	C0402	0.001	0.00
2		R6,R26	27R	C0402	0.001	0.00
2		R7,R20	261R	C0402	0.001	0.00
2	6 1	R8	220R	C0402	0.001	0.00
2	7 3	R9,R17,R24	10K	C0402	0.001	0.00
2	8 2	R10,R14	249R	C0402	0.001	0.00
2	9 1	R15	DNP	C0402	0.000	0.00
3	0 2	R18,R27	750R	C0402	0.041	0.0
3	1 1	R23	27K	C0402	0.001	0.00
3	2 1	R28	140R	C0402	0.001	0.00
3	3 1	R29	620R	C0402	0.041	0.04
3	4 1	R30	20R	C0402	0.041	0.04
3	5 2	U1,U4	AD8001ART	SOT23-5	1.635	3.2
3	6 1	U2	ADG601	SOT23-6	1.185	1.18
3	7 1	U3	AD8132ARM	MSOP8	2.217	2.2
3		U5	ADG602	SOT23-6	1.362	1.30
	1	Blank Board			8.000	8.0
		Assy			50.000	50.00
			Unit	Total		70.62
				Total Parts Cos	t	20.62
				Total Assembly	Cost	50.00
				Total Board Co	st	70.62





# **WBS** Dictionary

1.5			SPHENIX CALORIMETER ELECTRONICS	The Calorimeter Electronics for the sPHENIX Experiment at HHIC
1.5	1.5.1		Optical Sensors	This work packages covers the procurement and Q/A testing of the preproduction and production optical sensors for the EMCal and HCal detectors.
1.5	1.5.2		Calorimeter Front End Electronics	This covers the design, fabrication and Q/A testing of the preproduction and production calorimeter front end electronics.
1.5	1.5.2	1.5.2.1	EMCal Electronics: Preproduction Prototype	The work package covers the design, layout, fabrication and Q/A testing of the EMCal preproduction prototype electronics. It will deliver a total of 384 channels of EMCal frontend electronics.
1.5	1.5.2	1.5.2.2	EMCal Electronics: Production	The work package covers the design, layout, fabrication and Q/A testing of the EMCal production electronics. It will deliver a total of 24576 channels of EMCal frontend electronics.
1.5	1.5.2	1.5.2.3	HCal Electronics: Preproduction Prototype	The work package covers the design, layout, fabrication and Q/A testing of the HCal preproduction prototype electronics. It will deliver a total of 48 channels of HCal frontend electronics.
1.5	1.5.2	1.5.2.4	HCal Electronics: Production	The work package covers the design, layout, fabrication and Q/A testing of the HCal production electronics. It will deliver a total of 3072 channels of HCal frontend electronics.
1.5	1.5.3		Calorimeter Digitizer System	This covers the design, fabrication and Q/A testing of the preproduction and production calorimeter digitizer electronics.
1.5	1.5.3	1.5.3.1	Calorimeter Digitizer: Preproduction Prototype	This work package covers the final design, layout and fabrication for the preproduction digitizers needed for the sPHENIX EMCal and HCal detectors. The EMCal requires a total of 364 channels, and the HCal requires a total of 48 channels
<b>1</b> .5	1.5.3	1.5.3.2	Calorimeter Digitizers: Production	This work package covers the final design, layout and fabrication for the production digitizers needed for the sPHENIX EMCal and HCal detectors. The EMCal requires a total of 24576 channels, and the HCal requires a total of 3072 channels. The Digitizer System consists of the 64 channel ADC Digitizer boards, XMIT boards, Controller boards, Clock Masters Boards, Trigger Transmitter Modules, Crates, associated power supplies, and patch fibers from the digitizer crates to the local patch panel in the 1008 interaction region.





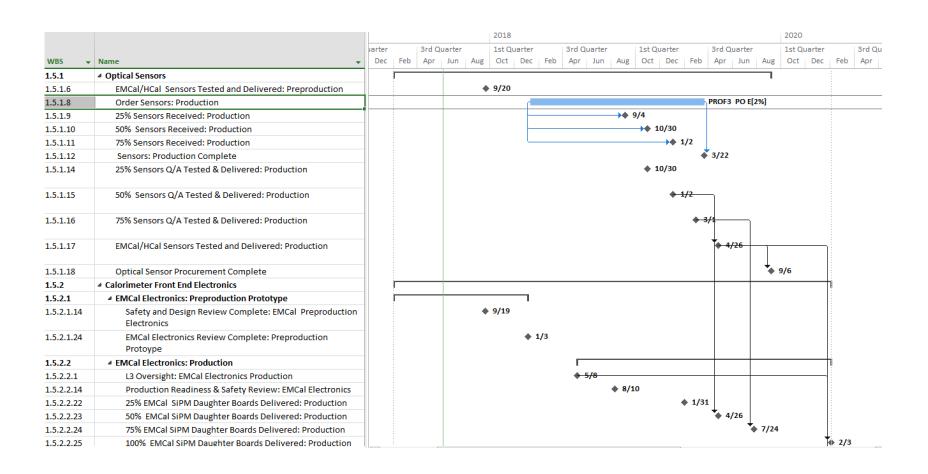
## Resource Loaded Schedule

1.5.2.2	■ EMCal Electronics: Production			432 days	\$1,042,100.00	\$1,300,777.45	
1.5.2.2.1	L3 Oversight: EMCal Electronics Production	205FS-80 days,47	85	0 days	\$0.00	\$0.00	
1.5.2.2.2	Review and Write EMCal Electronics Design Specification: Production	205FS-80 days,47	54,56,57,58,59,55	20 days	\$0.00	\$8,309.86	SCI3 PO[25%],PROF3 PO E[24%]
1.5.2.2.3	Design EMCal SiPM Daugher Board: Production	53	60	20 days	\$0.00	\$2,874.88	PROF3 PO E[20%]
1.5.2.2.4	Design EMCal Preamp: Production	53	61	21 days	\$0.00	\$3,018.62	PROF3 PO E[20%]
1.5.2.2.5	Design Calorimeter Controller: Production	53	62	20 days	\$0.00	\$2,874.88	PROF3 PO E[20%]
1.5.2.2.6	Design EMCal Interface: Produciton	53	63	20 days	\$0.00	\$2,874.88	PROF3 PO E[20%]
1.5.2.2.7	Specify signal and power cables for EMCal: Production	53	64	20 days	\$0.00	\$4,395.87	PROF3 PO E[13%],SCI3 PO[13%]
1.5.2.2.8	Specify power system for EMCal: Production	53	64	20 days	\$0.00	\$4,395.87	SCI3 PO[13%],PROF3 PO E[13%]
1.5.2.2.9	Layout EMCal SiPM Daughter Board: Production	54	64	20 days	\$0.00	\$7,925.44	PROF3 PO E[10%],TECH3 P
1.5.2.2.10	Layout EMCal Preamp: Production	55	64	20 days	\$0.00	\$7,925.44	PROF3 PO E[10%],TECH3 P
1.5.2.2.11	Layout Calorimeter Controller: Production	56	64	20 days	\$0.00	\$7,925.44	PROF3 PO E[10%],TECH3 P
1.5.2.2.12	Layout EMCal Interface: Production	57	64	20 days	\$0.00	\$11,157.44	PROF3 PO E[10%],SCI3 PO[
1.5.2.2.13	Production Readiness and Safety Review: EMCal Production Electronics	59,60,61,62,63,58	65,66	5 days	\$0.00	\$1,520.69	SCI3 PO[13%],PROF3 PO
1.5.2.2.14	Production Readiness & Safety Review: EMCal Electronics	64	66	0 days	\$0.00	\$0.00	<b>♦ 8/10</b>
1.5.2.2.15	Review EMCal Production Readiness and Safety Review	64,65	67,68,69,71,70	10 days	\$0.00	\$2,197.94	SCI3 PO[13%],PROF
1.5.2.2.16	Procure Components: SIPM and Preamp Boards: Production.	66,205,50	72SS	80 days	\$394,000.00	\$403,510.53	
1.5.2.2.17	Procure components: Calorimeter Controller Boards: Production.	66,205,50	84	80 days	\$36,500.00	\$47,160.48	
1.5.2.2.18	Procure components: EMCal Interface Board: Production.	66,205,50	78	80 days	\$22,000.00	\$32,660.48	
1.5.2.2.19	Procure Internal EMCal Signal and Power Cables: Production	66,205		220 days	\$11,200.00	\$26,891.52	
1.5.2.2.20	Procure EMCal External Signal and Power Cables, and Power Systems: Production	66,205,50	85	220 days	\$431,000.00	\$456,734.72	
1.5.2.2.21	Assemble and Test SiPM Daughter Boards: Production.	67SS,15SS	85,73SS+60 days,75SS+120	310 days	\$54,100.00	\$144,121.52	





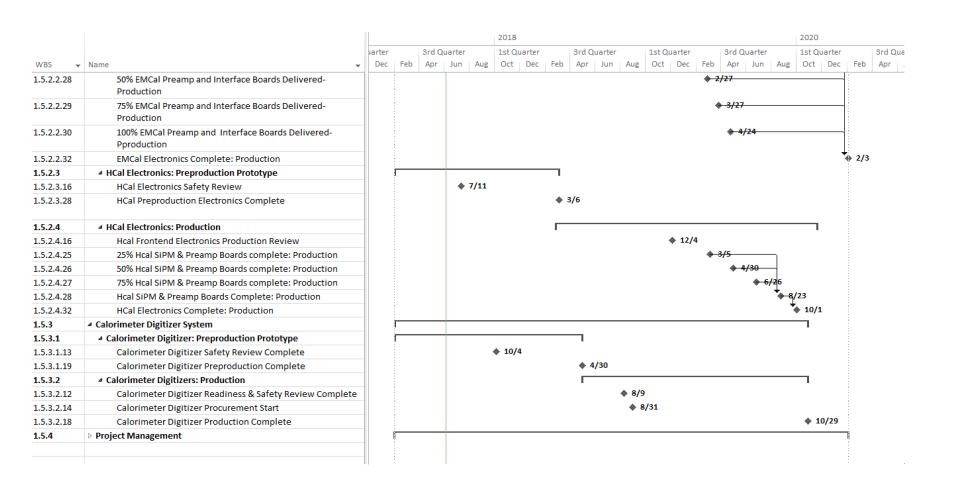
### WBS 1.5 Milestones-I







## WBS 1.5 Milestones-II







# Risk Registry

E. Mannel	1.5 Cal Electronics	Delay in SIPM Delivery	SiPM order not placed on schedule or vendor unable to meet production schedule	Delay in assembly of HCal and EmCal SiPM daughter boards. Potential delay in HCal and EMCal module assembly	Procurement	Moderate: 50%	Low: Schedule delay 2-3 months	Low	Closely monitor the procurement stage.
E. Mannel	1.5 Cal Electronics	Delay in testing of SIPMs	SiPM Delivery not placed on schedule or vendor unable to meet prodcution schedule	Delay in assembly of HCal and EMCal SiPM daughter boards. Potential delay in HCal and EMCal module assembly	Production	Moderate: 50%	Low: Schedule delay 2-3 months	Low	Increase number of testing stations. Identify additional collaborators who can contribute to the testing program. Streamline testing program.
E. Mannel	1.5 Cal Electronics	Delay in Assembly of HCal Daughter boards, Preamps, Interface boards, LED Drivers	Procurement of components, issuing of orders.	Potential delay in HCal module assembly and testing	Production	Moderate: 25%	Low: Schedule delay 2-3 months	Low	Staged partial deliveries of boards. Use multiple assembly houses
E. Mannel	1.5 Cal Electronics	Delay in assembly of EMCal Daughter boards, Preamps or Interface boards	Procurement of components, issuing of orders.	Potential delay in EMCal module assembly and testing	Production	Moderate: 25%	Low: Schedule delay 2-3 months	Low	Staged partial deliveries of boards. Use multiple assembly houses





#### **Current Status**

- Well developed set of costing documents (BoEs)
- Estimates are based on current prototype designs
  - Most price estimates with in last 9 month
  - Bottoms up contingency ranging from 20%-40%
  - Advanced stage of prototyping implies low technical risk
- Cost estimates are routinely updated on recent design changes.
- On going discussions with vendors to "value engineer" where possible.